



09

THE COMBINED AUTHORITY BUDGET AND MEDIUM TERM FINANCIAL PLAN (MTFP)

MAYORAL REVENUE BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
Mayor's Allowance	85.0	95.6	97.5	99.5
Mayor's Conference Attendance	10.0	10.0	10.0	10.0
Mayor's Office Expenses	40.0	40.0	40.0	40.0
Mayor's Office Accommodation	77.4	77.4	77.4	77.4
Mayor's Office Staff	254.4	259.5	264.7	270.0
Total Mayor's Costs	466.8	482.5	489.6	496.9
Total Mayor's Approved Budgets	466.8	482.5	489.6	496.9

CORPORATE REVENUE BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
Combined Authority Staffing Costs (inc NI & Pen 'er)				
Chief Executive	274.2	306.4	312.5	318.8
Housing Directorate				
Housing	379.5	387.1	394.8	402.7
Business and Skills Directorate				
Business and Skills	827.7	844.2	861.1	878.3
Growth Hub	146.8	149.7	152.7	155.8
Energy	404.6	412.7	-	-
Energy - RCEF Staffing	-	-	-	-
AEB	242.5	247.4	252.3	257.3
Delivery & Strategy Directorate				
Delivery & Strategy	1132.1	1154.7	1177.8	1201.4



CORPORATE REVENUE BUDGET - 2020/21 BUDGET AND MTFP CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
Corporate Services Directorate				
Legal and Governance	503.8	583.2	594.9	606.8
Finance	454.1	463.2	472.4	481.9
HR	105.6	107.7	109.9	112.1
Communications	231.1	235.7	240.4	245.2
Total Combined Authority Staffing Costs	4,702.0	4,892.0	4,568.9	4,660.3
Other Employee Costs				
Travel	100.0	100.0	100.0	100.0
Apprenticeship Levy	17.9	18.7	17.4	17.8
Conferences, Seminars & Training	90.0	90.0	90.0	90.0
Total Other Employee Costs	207.9	208.7	207.4	207.8
Externally Commissioned Support Services				
External Legal Counsel	200.0	150.0	100.0	100.0
Finance Service	91.0	92.0	93.0	94.0
Democratic Services	90.0	90.0	90.0	90.0
Payroll	8.0	8.0	8.0	8.0
HR	25.0	25.0	25.0	25.0
Procurement	25.0	25.0	25.0	25.0
Finance System	-	-	-	-
ICT external support	50.0	50.0	50.0	50.0
Total Externally Commissioned Support Services	489.0	440.0	391.0	392.0
Corporate Overheads				
Accommodation Costs	340.0	340.0	340.0	340.0
Software Licences, Mobile Phones cost	20.0	20.0	20.0	20.0
Communications	40.0	40.0	40.0	40.0
Website Development	10.0	10.0	10.0	10.0
Recruitment Costs	-	-	-	-
Insurance	30.0	30.0	30.0	30.0
Audit Costs	85.0	85.0	85.0	85.0
Office running costs	25.0	25.0	25.0	25.0
Corporate Subscriptions	10.0	10.0	10.0	10.0
Total Corporate Overheads	560.0	560.0	560.0	560.0



CORPORATE REVENUE BUDGET - 2020/21 BUDGET AND MTFP CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
Governance Costs				
Committee/Business Board Allowances	144.0	144.0	144.0	144.0
Miscellaneous	20.0	20.0	20.0	20.0
Total Governance Costs	164.0	164.0	164.0	164.0
Election Costs				
Total Election Costs	-	1,040.0	-	-
Capacity Funding				
Total Capacity Funding	125.0	125.0	125.0	125.0
Financing Costs				
Interest Receivable on Investments	(1,020.0)	(762.4)	(400.0)	
Interest on Borrowing	2,555.2	2,555.2	2,555.2	2,555.2
Net Financing Costs	1535.2	1792.8	2155.2	2555.2
Total Operational Budget	7,783.1	9,222.5	8,171.6	8,664.3
Feasibility Budgets				
Contribution to A14 Upgrade (DfT)	61.2	61.2	183.6	183.6
Non-Transport Feasibility (unallocated)	749.6	917.0	1000.0	1000.0
Total Feasibility Budget	810.8	978.2	1,183.6	1,183.6
Recharges to Grant Funded Projects				
Directly Grant Funded Staff	(1,472.4)	(1,501.9)	(1,531.9)	(1,562.5)
Directly Grant Funded Overheads	(248.9)	(253.9)	(259.0)	(264.2)
Total Recharges to Grant Funded Projects	(1,721.3)	(1,755.7)	(1,790.9)	(1,826.7)
Total Corporate Services Approved Budgets	6,872.6	8,445.0	7,564.3	8,021.2



BUSINESS AND SKILLS REVENUE BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
AEB Devolution Programme	10,948.9	10,948.9	10,948.9	10,948.9
AEB Programme Costs	564.1	564.1	564.1	564.1
Marketing and Promotion of Services	75.0	-	-	-
Careers and Enterprise Company (CEC)	80.5	-	-	-
Energy Hub	697.8	-	-	-
EU Exit Funding	181.8	-	-	-
Growth Company Development	-	-	-	-
Growth Hub	246.0	246.0	246.0	246.0
HAT Work Readiness Programme	-	-	-	-
Health and Care Sector Work Academy	1,100.0	1,300.0	-	-
LEP Capacity Funding	-	-	-	-
LIS Implementation	195.0	200.0	200.0	200.0
Local Growth Fund Costs	480.0	480.0	480.0	480.0
Market Town Implementation of Strategies	175.0	200.0	200.0	200.0
Marketing	20.0	20.0	20.0	20.0
Rural Community Energy Fund (RCEF)	1,713.2	314.4	-	-
Skills Advisory Panel (SAP) (DfE)	-	-	-	-
Skills Brokerage				
Approved Project Costs	-	-	-	-
Subject to Approval	98.0	-	-	-
Skills Strategy Implementation	125.0	150.0	150.0	150.0
St Neots Masterplan	167.0	83.0	-	-
Trade and Investment Programme	100.0	-	-	-
EZ Funded Growth Company Contribution	230.0	279.0	418.0	-
University of Peterborough	-	-	-	-
Total Business & Skills Approved Budgets	17,099.3	14,785.4	13,227.0	12,809.0
Total Business & Skills Subject to Approval	98.0	-	-	-
Total Business & Skills Revenue Expenditure	17,197.3	14,785.4	13,227.0	12,809.0



DELIVERY AND STRATEGY REVENUE BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
A10 Dualling SOBC				
Approved Project Costs	250.0	-	-	-
A14 Revenue Feasibility				
Approved Project Costs	-	-	-	-
Bus Review Implementation				
Approved Project Costs	-	-	-	-
Subject to Approval	1,200.0	-	-	-
CAM Metro				
Approved Project Costs	965.0	-	-	-
Cambridge South				
Approved Project Costs	-	-	-	-
Subject to Approval	1,500.0	-	-	-
Climate Change				
Approved Project Costs	125.0	-	-	-
Huntingdon 3rd River Crossing				
Approved Project Costs	96.5	-	-	-
Land Commission				
Approved Project Costs	-	-	-	-
Local Transport Plan				
Approved Project Costs	-	-	-	-
Subject to Approval	-	100.0	-	-
Monitoring and Evaluation Framework				
Approved Project Costs	168.7	150.0	34.0	-
Subject to Approval	-	-	36.0	70.0
Public Service Reform				
Approved Project Costs	-	-	-	-
Subject to Approval	75.0	-	-	-
Schemes and Studies				
Approved Project Costs	-	-	-	-
Subject to Approval	100.0	-	-	-
Strategic Planning				
Approved Project Costs	-	-	-	-
Subject to Approval	144.9	100.0	100.0	-



DELIVERY AND STRATEGY REVENUE BUDGET CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
Sustainable Travel				
Approved Project Costs	-	-	-	-
Subject to Approval	150.0	-	-	-
Transport Levy CCC				
Approved Project Costs	8,497.7	8,667.7	8,841.1	9,017.9
Transport Levy PCC				
Approved Project Costs	3,849.9	3,926.9	4,005.4	4,085.5
Total Delivery & Strategy Approved Projects	13,952.8	12,744.6	12,880.5	13,103.4
Total Delivery & Strategy Projects Subject to Approval	3,169.9	200.0	136.0	70.0
Total Delivery & Strategy Revenue Expenditure	17,122.7	12,944.6	13,016.5	13,173.4
Net Revenue Cost Subject to Approval	3,169.9	200.0	136.0	70.0

HOUSING REVENUE BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
War Veterans Homelessness Support Grant	-	-	-	-
CLT / £100k Housing	83.4	-	-	-
Garden Villages	-	-	-	-
Total Housing Approved Budgets	83.4	0.0	0.0	0.0
Total Housing Revenue Expenditure	83.4	-	-	-



BUSINESS AND SKILLS CAPITAL BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
University of Peterborough - Business Case/Phase 1				
Approved Project Costs	11,150.0	-	-	-
Capital Growth Grant Scheme Pilot				
Approved Project Costs	3,000.0	-	-	-
Eastern Agritech Initiative				
Approved Project Costs	2,189.0	-	-	-
Future Pipeline Projects				
Approved Project Costs	38,313.1	-	-	-
Haverhill Epicentre (Loan)				
Approved Project Costs	1,350.0	-	-	-
Illumina Accelerator (Loan)				
Approved Project Costs	2,000.0	-	-	-
Imet Phase 3				
Approved Project Costs	-	-	-	-
In_Collusion (Digital Sector Skills)				
Approved Project Costs	-	-	-	-
Lancaster Way Phase 2				
Approved Project Costs	713.5	-	-	-
Living Cell				
Approved Project Costs	-	-	-	-
Market Town Master Plan Pump Priming				
Approved Project Costs	-	-	-	-
Subject to Approval	3,500.0	1,000.0	-	-
Revenue Recharge to Growth Funds				
Approved Project Costs	-	-	-	-
Sci-Tech Container Village (Loan)				
Approved Project Costs	697.0	-	-	-
Small Grants Programme				
Approved Project Costs	100.0	-	-	-
Teraview Cambridge (Loan)				
Approved Project Costs	-	-	-	-
Ascendal New Technology Accelerator (Equity)				
Approved Project Costs	500.0	-	-	-



BUSINESS AND SKILLS CAPITAL BUDGET CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
Hauxton House Redevelopment (Grant)				
Approved Project Costs	-	-	-	-
Hauxton House Redevelopment (Loan)				
Approved Project Costs	-	-	-	-
NIAB - Agri-Tech Start Up Incubator (Grant)				
Approved Project Costs	2,000.0	-	-	-
NIAB - Hasse Fend (Grant)				
Approved Project Costs	300.0	-	-	-
TWI - Innovation Ecosystem (Grant)				
Approved Project Costs	1,230.0	-	-	-
The Growth Serevice Company (Equity)				
Approved Project Costs	-	-	-	-
Use of Loan Receipts Received - Recycle				
Subject to Approval	-	-	-	-
Total Approved Business and Skills Capital Projects	63,542.6	-	-	-
Total Business and Skills Project Costs Subject to Approval	3,500.0	1,000.0	-	-
Total Business and Skills Capital Projects	67,042.6	1,000.0	-	-



DELIVERY AND STRATEGY CAPITAL BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
A10 Dualling				
Approved Project Costs	-	-	-	-
A47 Dualling				
Approved Project Costs	-	-	-	-
Subject to Approval	218.5	218.5	576.7	720.9
King's Dyke				
Approved Project Costs	5,922.9	9,087.0	-	-
A47 Junction 18 Improvements				
Approved Project Costs	-	-	-	-
Cambridge South Station				
Subject to Approval	750.0	7,000.0	8,000.0	-
Regeneration of Fenland Railway Stations				
Approved Project Costs	1,500.0	-	-	-
Subject to Approval	874.0	5,559.0	-	-
Soham Station				
Approved Project Costs	6,000.0	13,103.5	896.8	-
Wisbech Rail				
Approved Project Costs	-	-	-	-
Subject to Approval	987.6	2,000.0	3,000.0	5,000.0
A16 Norwood Dualling				
Approved Project Costs	-	-	-	-
Subject to Approval	400.0	730.0	12,000.0	-
A141 capacity enhancements				
Approved Project Costs	-	-	-	-
Subject to Approval	500.0	1,000.0	-	-
A505 Corridor				
Approved Project Costs	-	-	-	-
A605 Oundle Rd Widening - Alwalton-Lynch Wood				
Approved Project Costs	795.0	-	-	-
A1260 Nene Parkway Junction 15				
Approved Project Costs	-	-	-	-
Subject to Approval	224.6	8,000.0	-	-



DELIVERY AND STRATEGY CAPITAL BUDGET CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
A1260 Nene Parkway Junction 32-3				
Approved Project Costs	-	-	-	-
Subject to Approval	4,530.1	3,500.0	-	-
Coldhams Lane roundabout improvements				
Approved Project Costs	-	-	-	-
Subject to Approval	700.0	1,500.0	-	-
Digital Connectivity Infrastructure Programme				
Approved Project Costs	-	-	-	-
Subject to Approval	2,682.0	1,867.5	-	-
Ely Area Capacity Enhancements				
Approved Project Costs	-	-	-	-
Subject to Approval	4,141.4	-	-	-
Fengate Access Study - Eastern Industries Access - Phase 1				
Approved Project Costs	-	-	-	-
Subject to Approval	1,000.0	4,890.0	-	-
Fengate Access Study - Eastern Industries Access - Phase 2				
Approved Project Costs	100.0	-	-	-
Subject to Approval	120.0	700.0	1,280.0	-
Highways Maintenance (with PCC and CCC)				
Approved Project Costs	23,080.0	23,080.0	23,080.0	23,080.0
M11 Junction 8				
Approved Project Costs	1,000.0	-	-	-
March Junction Improvements				
Approved Project Costs	112.0	-	-	-
Subject to Approval	3,198.0	1,550.0	-	-
St Neots Masterplan Capital				
Approved Project Costs	-	-	-	-
Subject to Approval	3,200.0	-	-	-
Wisbech Access Strategy				
Approved Project Costs	9,500.0	-	-	-
Subject to Approval	930.0	3,000.0	-	-



DELIVERY AND STRATEGY CAPITAL BUDGET CONT.

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
A605 Stanground - Whittlesea	-	-	-	-
Approved Project Costs	-	-	-	-
Total Delivery and Strategy Approved Capital Projects	48,009.9	45,270.5	23,976.8	23,080.0
Total Delivery and Strategy Projects Subject to Approval	24,456.2	41,515.0	24,856.7	5,720.9
Total Delivery and Strategy Capital Projects	72,466.1	86,785.5	48,833.5	28,800.9

HOUSING CAPITAL BUDGET - 2020/21 BUDGET AND MTFP

	2020/21	2021/22	2022/23	2023/24
	£000's	£000's	£000's	£000's
Wisbech Garden Town				
Approved Project Costs	750.0	750.0	-	-
Cambridge City Housing Programme				
Approved Project Costs	27,954.0	7,300.1	-	-
Subject to Approval				
Affordable Housing Grant Programme				
Approved Project Costs	12,652.9	19,236.0	6,759.6	11,714.3
Housing Investment Fund - contracted				
Approved Project Costs	6,739.8	-	-	-
Subject to Approval				
Total Housing Approved Capital Projects	48,096.7	27,286.1	6,759.6	11,714.3
Total Housing Project Costs Subject to Approval	-	-	-	-
Total Housing Capital Projects	48,096.7	27,286.1	6,759.6	11,714.3