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<b>OFFICER DECISION TITLE:</b> <b>Public Service Reform: Health &amp; Social Care Proposal</b>
<b>NAME OF OFFICER EXERCISING DELEGATED POWERS:</b> <b>Section 151 Officer</b>
<b>DATE OF OFFICER DECISION: 31 July 2018</b>

Responsible Director:	<i>Martin Whiteley, Chief Executive</i>
Is this a public report? If a key decision, it will be a public report and will be published on the CA website.	No
Does the report have any annex that contains exempt information?	No

Decision taken	<p><i>Please provide an overview of the decision taken.</i></p> <p>The Combined Authority wishes to appoint a specialist consultancy organisation to complete the second phase of work as identified during the first phase of the project (and detailed in the attached) to develop a compelling proposal to secure government funding for an innovative systemic solution for health and social care as part of the Public Service Reform Programme.</p> <p>Respublica were procured to deliver phase 1 of the work in June 2018 and have progressed the programme well. A proposal to deliver the second phase and submission has been sought from Respublica which is outlined below:</p> <p>Contract Sum: up to £162,000 plus VAT and expenses.</p> <p>For the provision of Professional services to continue to develop the Combined Authority Health and Social Care proposal:</p> <p>Phase 2 Part 1: Economic Appraisal and Cost Benefit Analysis including enhanced appraisal and business case elements up to £60,000</p> <p>Phase 2 Part 2: Project management of tender / commission and collaborative co-design £14,000</p> <p>Phase 2 Part 3 Lobbying and Advocacy £88,000</p>
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	<p>Contract Period: From 31 July 2018 to completion (expected to be Q4 2018/19)</p> <p>Public Sector Reform was identified as a priority in the 4 year Business Plan for the Combined Authority and resources were allocated in the MTFP for 2018/19 to deliver on this programme. This expenditure will be met from this allocation.</p>
<p>Authorisation <i>(delete as appropriate)</i></p>	<p>The Interim Finance Director has delegated authority under the constitution to authorise expenditure up to £500k</p>
<p>Background Information</p>	<p>The Combined Authority committed to reforming public services as part of its Devolution Deal.</p> <p>Leaders have spent some time developing the objectives and underlying principles to the approach to public service reform through its Leaders' Strategy Sessions.</p> <p>It is proposed that Health and Social Care is the first area of focus for the public service reform programme.</p> <p>The Combined Authority partners have an opportunity to use the evidence and proposals arising from the existing transformation projects alongside the evidence from other initiatives, such as the Economic Commission and Local Industrial Strategy, to make the case for further transfer of health and social care resources, powers and accountability to Cambridgeshire and Peterborough. This would be similar to, and reflect the learning from, the Greater Manchester health devolution deal.</p> <p>The approach and objectives are summarised in the figure below:</p> <div data-bbox="694 1361 1409 1713" data-label="Diagram"> <pre> graph TD     A[Develop a compelling proposal to secure government funding for an innovative systemic solution for health and social care (including, as appropriate upfront funding to enable reform) which will:] --&gt; B[Set a strategic plan for the integration of health and social care in the CPCA, securing buy-in of all key stakeholders in the process]     B --&gt; C[Achieve a settlement from Central Government that enhances the current devolution deal and allows for genuine and enhanced public service reform]     C --&gt; D[Improve the health, wellbeing and wider determinants of health and improve outcomes in the population of the CPCA]   </pre> </div> <p>Developing the proposition will require dedicated senior resource to work alongside the Mayor and the Chief Executive. Respublica will support the Combined Authority to develop the proposal and manage relationships with partners across the region.</p>
<p>Alternative options considered.</p>	<p><b>Do Nothing.</b> This option was discounted on the basis that the Combined Authority has committed to public service reform and wishes to initiate the second phase of the work without delay.</p> <p><b>Seek Quotations.</b> The Combined Authority undertook a competitive</p>

	<p>exercise in April/ May 2018, inviting 5 organisations to submit proposals to undertake the work. 4 organisations were shortlisted and made presentations to a Panel comprising the Mayor, Chair of the STP Board, Accountable Officer of CCG, Chief Executive of Cambridgeshire and Peterborough Councils and the Combined Authority Chief Executive. ResPublica were selected as the preferred organisation to conduct the work.</p> <p>Seeking quotations to continue with the second phase of work was discounted on the basis that ResPublica has completed the Phase 1 work to date; there are efficiencies if it delivers Phase 2, it has established relationships across the Combined Authority and its partners and has the confidence of the Mayor and the Project Board.</p>
Consultation	<p><i>List any relevant consultation undertaken in relation to the decision. For example portfolio holders, other Chief Officers.</i></p> <p>The Mayor has been consulted about the relative merits of using a specialist consultancy organisation to support the work and supports commissioning ResPublica to deliver the work.</p>
Declarations / Conflicts of Interests (only if the decision falls under the 'Express Authorisation' category)	None
Supporting documentation	<p>ResPublica proposal June 2018 on Sharepoint (Strategy and Planning / Public Service Reform / Health and Social Care Proposal / ResPublica contract</p> <p>ResPublica signed revised agreement dated 31/7/18 on Sharepoint (Strategy and Planning / Public Service Reform / Health and Social Care Proposal / ResPublica contract)</p>

Officer signature		Date 9/8/18
<p><b>Once signed please file in the electronic file Documents/Governance/ office decision notice and enter details in the register.</b></p> <p><b>If a public report, pass to Democratic Services and we will arrange publication.</b></p>		