


OFFICER DECISION TITLE: Public Service Reform: Health & Social Care Proposal
NAME OF OFFICER EXERCISING DELEGATED POWERS: SECTION 151 OFFICER
DATE OF OFFICER DECISION: 31 July 2018

Responsible Director:	<i>Martin Whiteley, Chief Executive</i>
Is this a public report? If a key decision, it will be a public report and will be published on the CA website.	No
Does the report have any annex that contains exempt information?	No

Decision taken	<p><i>Please provide an overview of the decision taken.</i></p> <p>Specialist consultancy organisation (Respublica, contracting through Paraclete Partnership Limited) were procured to develop a compelling proposal to secure government funding for an innovative systemic solution for health and social care as part of the Public Service Reform Programme and a budget allocated for the first phase of the programme.</p> <p>This decision notice relates to an extension of the work required to complete Phase 1 of the project recognising the additional effort required to engage partners across the region and to collate information and evidence. The Programme Board received feedback on challenges in completeing the first phase of the work and more work was required. A price was negotiated and fixed to complete this first phase between CPCA and Respublica.</p> <p>The decision is to allocate an additional sum of £30,000 plus VAT and expenses to complete the Phase 1 work identified in the attached document to be completed by 31/10/18. A budget was allocated in the approved MTFP of £877,600 for Public Sector Reform as part of the adoption of the CPCA 4 year Business Plan. This expenditure is part of that programme.</p>
Authorisation <i>(delete as appropriate)</i>	The Interim Finance Director has delegated authority under the constitution to authorise expenditure up to £500k

<p>Background Information</p>	<p>The Combined Authority committed to reforming public services as part of its Devolution Deal.</p> <p>Leaders have spent some time developing the objectives and underlying principles to the approach to public service reform through its Leaders' Strategy Sessions.</p> <p>It is proposed that Health and Social Care is the first area of focus for the public service reform programme.</p> <p>The Combined Authority partners have an opportunity to use the evidence and proposals arising from the existing transformation projects alongside the evidence from other initiatives, such as the Economic Commission and Local Industrial Strategy, to make the case for further transfer of health and social care resources, powers and accountability to Cambridgeshire and Peterborough. This would be similar to, and reflect the learning from, the Greater Manchester health devolution deal.</p> <p>The approach and objectives are summarised in the figure below:</p> <div data-bbox="694 974 1412 1321" style="text-align: center;"> <pre> graph TD A[Develop a compelling proposal to secure government funding for an innovative systemic solution for health and social care (including, as appropriate upfront funding to enable reform) which will:] --> B[Set a strategic plan for the integration of health and social care in the CPCA, securing buy-in of all key stakeholders in the process] B --> C[Achieve a settlement from Central Government that enhances the current devolution deal and allows for genuine and enhanced public service reform] C --> D[Improve the health, wellbeing and wider determinants of health and improve outcomes in the population of the CPCA] </pre> </div> <p>Developing the proposition will require dedicated senior resource to work alongside the Mayor and the Chief Executive. Respublica will support the Combined Authority to develop the proposal and manage relationships with partners across the region.</p>
<p>Alternative options considered.</p>	<p>Do Nothing. This option was discounted on the basis that the Combined Authority has committed to public service reform and wishes to complete the revised scope of work without delay.</p> <p>Seek Quotations. The Combined Authority undertook a competitive exercise in April/May 2018, inviting 5 organisations to submit proposals to undertake the work. 4 organisations were shortlisted and made presentations to a Panel comprising the Mayor, Chair of the STP Board, Accountable Officer of CCG, Chief Executive of Cambridgeshire and Peterborough Councils and the Combined Authority Chief Executive. Respublica were selected as the preferred organisation to conduct the work.</p> <p>Seeking quotations for the extension to Phase 1 was discounted on the basis that Respublica has completed the Phase 1 work to date and is best placed to undertake this work.</p>

Consultation	<p><i>List any relevant consultation undertaken in relation to the decision. For example portfolio holders, other Chief Officers.</i></p> <p>The Mayor has been consulted about the relative merits of using a specialist consultancy organisation to support the work and supports commissioning Respublica to deliver the work.</p>
Declarations / Conflicts of Interests (only if the decision falls under the 'Express Authorisation' category)	<i>None</i>
Supporting documentation	

Officer signature		Date 9/08/18
<p><i>Once signed please file in the electronic file Documents/Governance/ office decision notice and enter details in the register. If a public report, pass to Democratic Services and we will arrange publication.</i></p>		